



# **ALIOR BANK S.A.**

# **Results presentation Q1 2013 Continuing profitable growth**

May 2013

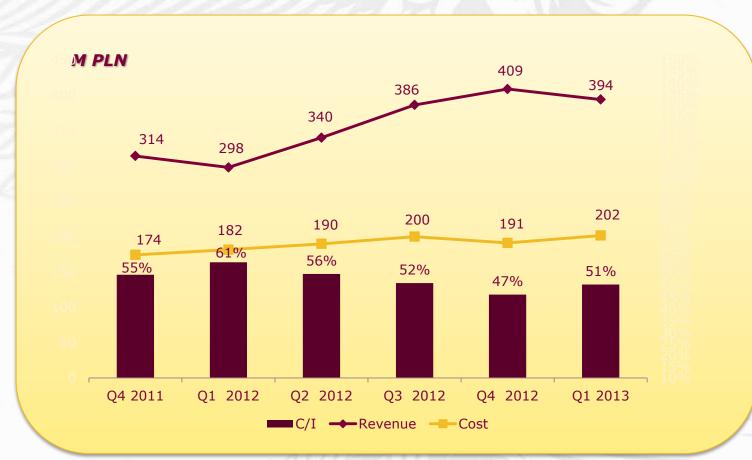




# **KEY FINANCIALS**

M PLN	Q1 2013	Q4 2012	% (A-B)/B	Q1 2012	% (A-D)/D	2012 EOY
	А	В	С	D	E	F
Net interest income	200	193	4	152	32	711
Fee and commission expense	138	136	2	112	24	469
Trading result & other	56	80	-30	34	63	254
Operating income	394	409	-4	298	32	1 434
GAE before IPO expenses	-202	-191	5	-182	11	-763
Impairment losses	-79	-90	-12	-49	60	-282
Gross profit before IPO expenses	114	130	-12	67	70	390
Net profit before IPO expenses	91	110	-17	54	68	332
GAE	-202	-350	-42	-182	11	-922
Gross profit	114	-31	14/14 5.0	67	70	230
Net profit	91	-49	1/2	54	68	174
	15 007	14 525	0	11 207	41	14 525
Loans	15 887	14 535	9	11 267	41	14 535
Deposits	17 236	17 463	-1	12 472	38	17 463
Total equity	2 331	2 246	4	1 183	97	2 246
Total assets	21 068	21 352	-1	15 008	40	21 352
ROE (%)	15,8	23,7	-33	18,7	-16	20
ROA (%)	1,7	2,2	-24	1,4	21	2
C/I (%)	51,1	85,6	-40	61,0	-16	53
CoR (%)	2,1	2,6	-19	1,8	12	2
L/D (%)	92,2	83,2	11	90,3	2	83
NPL ratio (%)	5,9	5,6	5	4,0	46	6
NPL coverage ratio (%)	59,6	58,8	1	72,9	-18	59
Capital adequacy ratio (%)	15,1	17,0	-11	12,1	25	17
Tier 1 (%)	12,9	14,5	-11	8,9	45	15

## REVENUE DYNAMIC OUTPACES COST INCREASE SIGNIFICANTLY



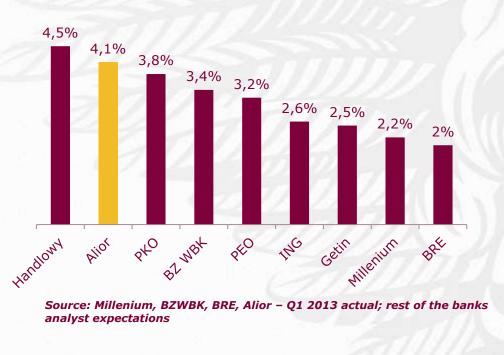
Q1 2013 vs Q1 2012  $\rightarrow$  revenue increase of 32% vs. cost 11%

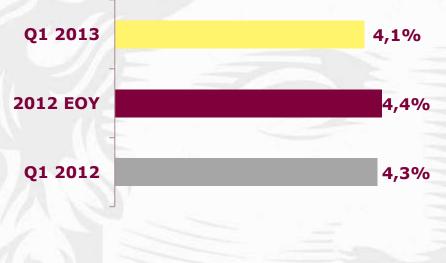
C/I target of <42% in 2016 is clearly within Alior's reach

# ALIOR NIM - ALIOR REMAINS AMONG LEADERS ON POLISH MARKET

#### NIM FOR POLISH BANKS

#### ALIOR NIM IN SELECTED PERIODS





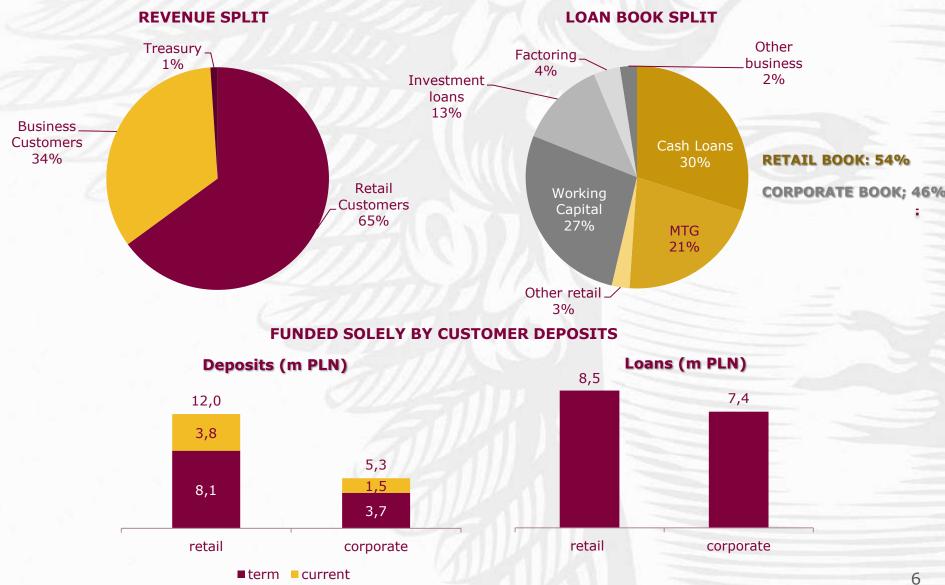
Decreasing trend still present in Q1 2013.

Main drivers:

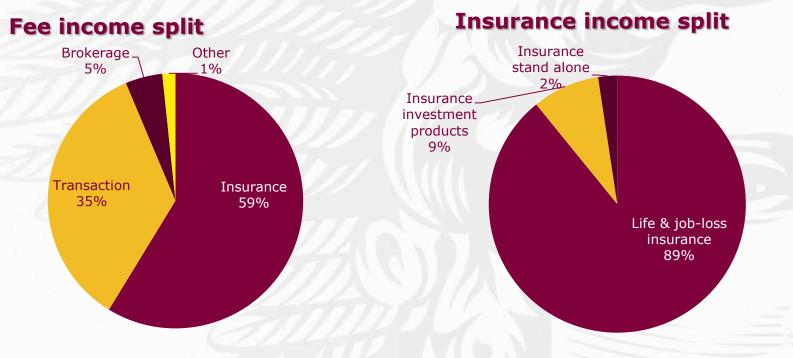
- a) Q4 deposit campaigns (granted deposit still generated negative margin in Q1 2013)
- b) Time gap between rate cuts and re-pricing of deposits
- c) focus on price conscious customer base in loans
- d) CF business entry with negative margin to build a customer base for future x-sell

### **RETAIL BANKING PROMINANCE DOES NOT** ALIOR HAMPER CORPORATE BUSINESS GROWTH

BANK



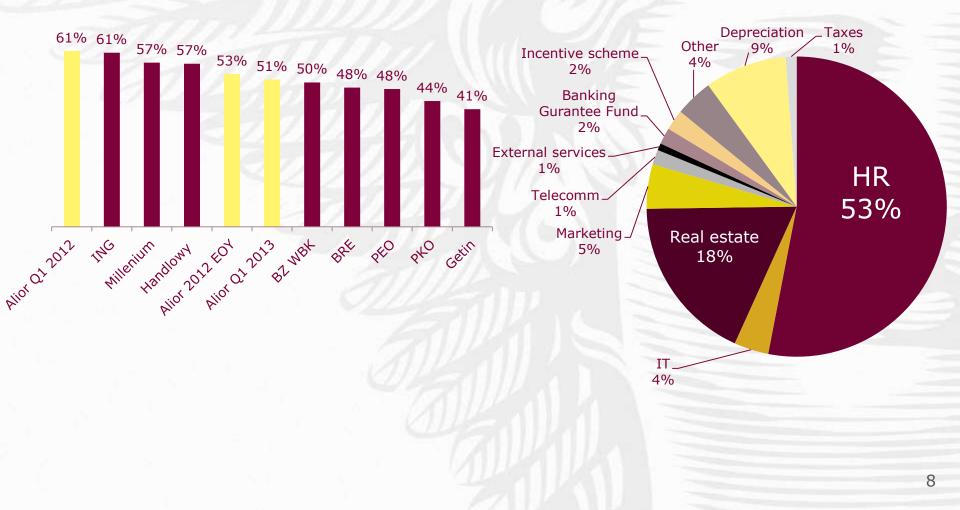
## FEE INCOME REMAINS A SIGNIFICANT STREAM OF REVENUE



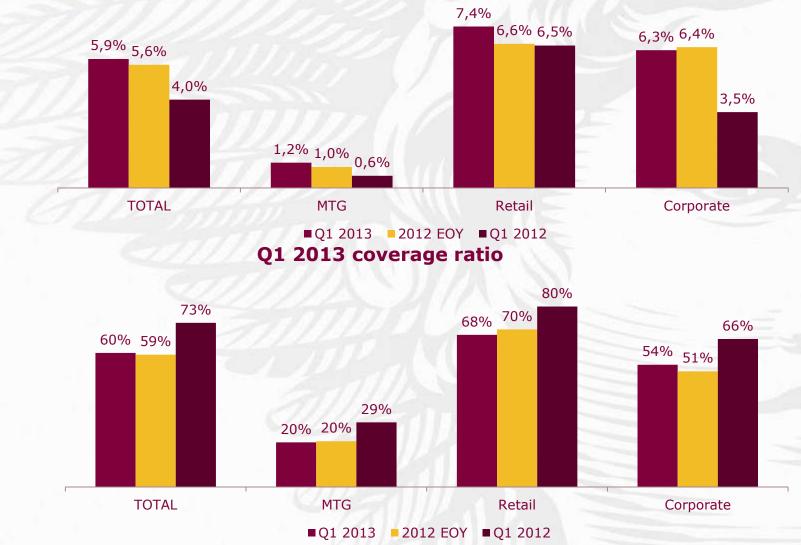
Insurance income remains a dominant position of fee income. Accounting recognition is fully compliant with IAS 18. EFFECTIVE UTILIZATION OF CURRENT INFRASTRUCTURE REFLECTED IN DECREASING C/I RATIO

### Q1 2013 C/I for selected Polish Banks

### **Q1 2013 General and Admin Expenses Split**







\*Excluding NPL exposures where no provisining is needed (mainly due to good collateral, gurantees etc.)



## ALIOR MARKET RISK – LOW RISK APPETITE

## Market risk mgmt key assumptions

- No proprietary trading
- No dependency on whole-sale funding
- All clients trades in FX and commodities are closed instantly
- Zero position in commodities
- Stress test on FX rates: Max loss = 250 t PLN
- Stress test on interest rate: +/- 100 bps: limit 60 m PLN
- Overall Risk: 10d VaR = 8 m PLN



## **ALIOR'S CAPITAL UTILIZED EFFECTIVELY**

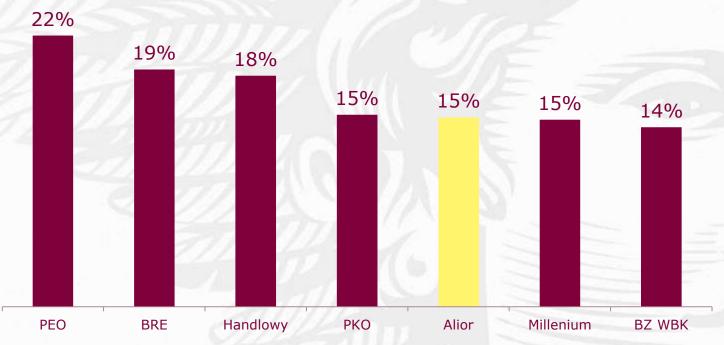


ROE decrease in Q1 related to 700m capital injection through IPO Slight downtick in ROA related to NIM pressure

\*NOT INCLUDING ONE-OFF IPO MGMT INCENTIVE EXPENSES

# CURRENT CAPITAL LEVEL ENABLES FURTHER DYNAMIC GROWTH

### Q1 2013 CAR for selected Polish banks

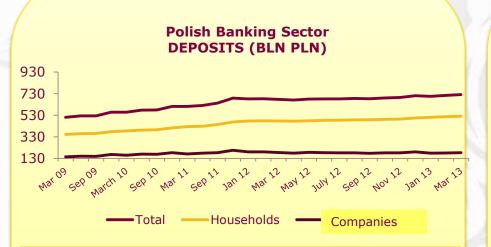


Source: Millenium, BZWBK, BRE, Alior – Q1 2013 actual; rest of the banks analyst expectations

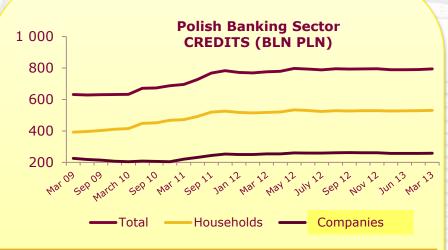
## Alior Tier 1: 13%



## ALIOR'S GROWTH STRATEGY WORKS: INCREASING MARKET SHARE



DEPOSITS GROWTH 2012								
	То	tal	Re	tail	Corporate			
	ALIOR	Market	ALIOR	Market	ALIOR	Market		
Sep	2,1%	-0,3%	1,7%	0,2%	3,4%	-2,0%		
Oct	4,1%	0,9%	4,2%	0,5%	3,7%	1,9%		
Nov	6,8%	0,6%	7,4%	0,8%	4,8%	0,4%		
Dec	4,4%	2,5%	0,7%	1,9%	5,0%	4,5%		
Jan	-3,7%	-0,8%	-3,8%	1,2%	-3,4%	-6,0%		
Feb	-2,2%	1,1%	-4,8%	1,3%	5,5%	0,6%		
Mar	4,6%	1,1%	3,4%	0,7%	7,7%	2,0%		



LOANS GROWTH 2012									
	То	tal	Re	tail	Corporate				
	ALIOR	Market	ALIOR	Market	ALIOR	Market			
Sep	4,4%	-0,2%	3,8%	-0,5%	5,2%	0,4%			
Oct	4,4%	0,1%	4,4%	0,5%	4,4%	-0,7%			
Nov	2,3%	0,1%	3,1%	0,0%	1,4%	0,1%			
Dec	1,0%	-0,8%	3,0%	-0,4%	-1,2%	-1,6%			
Jan	3,7%	0,1%	2,8%	0,1%	4,7%	-0,1%			
Feb	0,9%	0,2%	0,8%	0,1%	0,9%	0,2%			
Mar	4,6%	0,5%	6,2%	0,5%	2,8%	0,4%			

### MARKET SHARE: 2,0%

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### MARKET SHARE: 2,3%



# **ALIOR REMAINS FOCUSED ON INNOVATION**



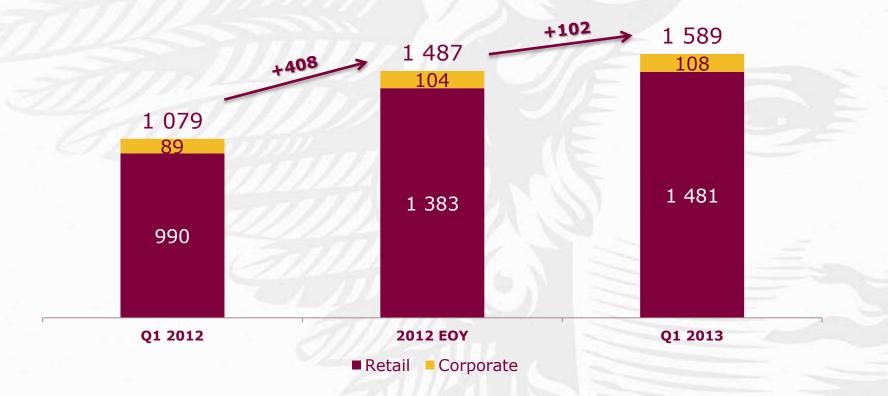
<u>Smart account (Konto Rozsądne)</u> – a new current account with a 5% money back on grocery shopping – the customer can save up to 50 PLN per month and 400 PLN per year. Moreover, the account offers free ATM withdrawals worldwide and free internet transfers. The account is promoted via a TV campaign "The modern art of saving".



Your business plus deposit - bank recognizes its active business clients, offering them profitable investment opportunities, such as "Twój biznes plus" term deposit. The product is a 2M deposit paying a basic interest rate of 3.5%. Additional premium of 4% is available to clients who engage in a more committed relationship with the Bank.

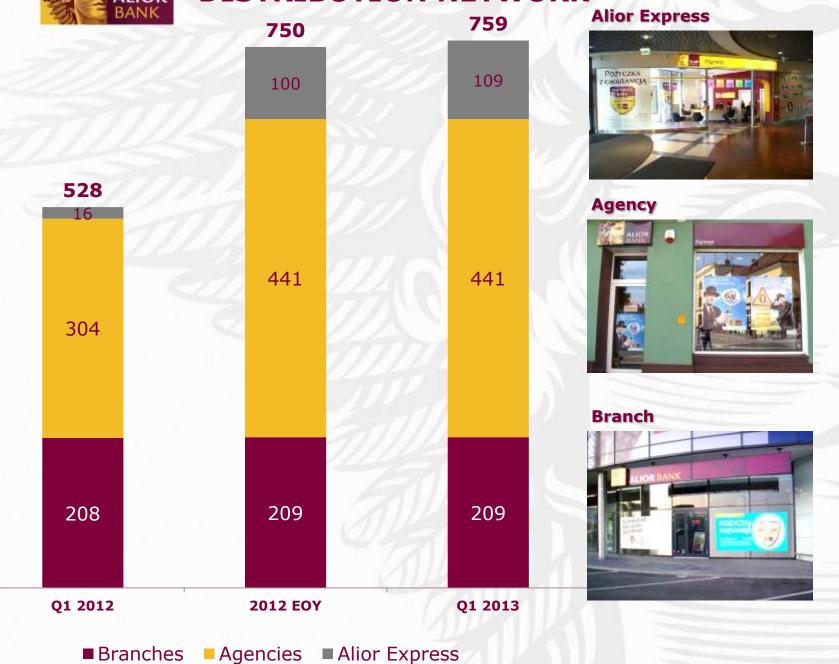


### ALIOR BANK CUSTOMER ACQUISITION ON TRACK – NO SIGNS OF SLOWING DOWN





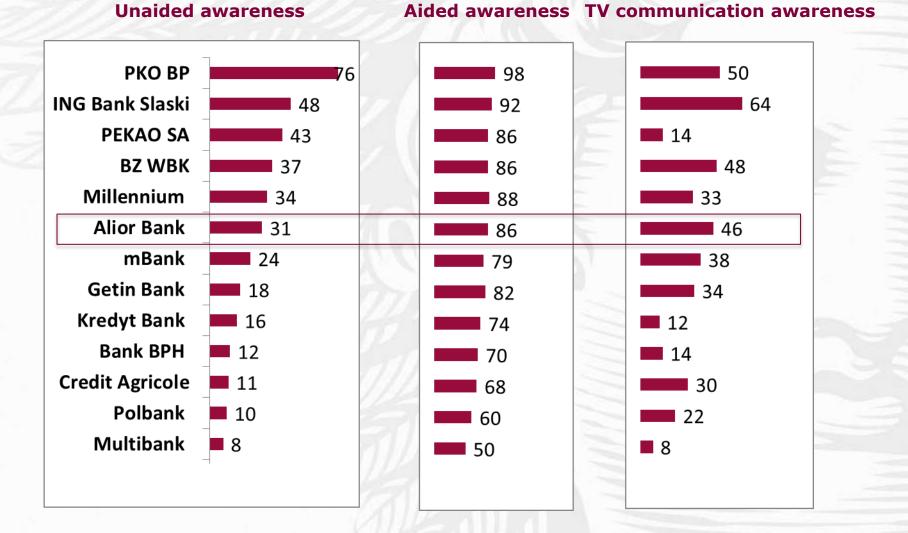
## **DISTRIBUTION NETWORK**



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## **STRONG BRAND RECOGNITION**





# ALIOR STRATEGIC INITIATIVES



- Consumer Finance started in March 2012
  - Gaining a strong footprint in over 570 location of major retailers (e.g. Euro RTV AGD, Mediaexpert, Avans, Agata Meble)
  - Ever increasing presence online (Allegro, PayU, Neo24.pl)



- Alior Bank Express mini branches
  - 109 new mini branches as of Q1 2013.
  - Deposits: 124,7 M (Q1 2013)
  - Loans: 116,9 M (Q1 2013)
  - Plans to reach 220 outlets in 2013
  - 39 thsd clients (Q1 2013)



- Alior Sync: a Virtual Bank launched mid June 2012
  - Cutting edge technology recognized world wide (BAI and London Technology award)
  - 211k new clients as of Q1 2013.
  - Deposits: 587 M (Q1 2013)
  - Loans: 67 M (Q1 2013)



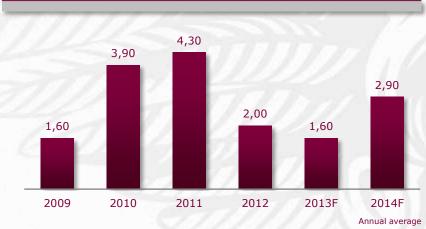
## Organic growth

- Cash loan rejection level up (65%). But larger/smarter distribution (Express, CF, Kill Bill)
- Corp. loan focus on cash flow, low LtV developers, X-sell.
- Good deposit growth from new clients and deepening relationships
- Significant system capacity (IT, automated Operations)



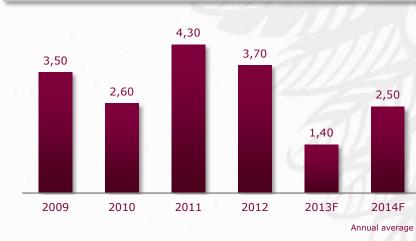
# **BACK UP**

### ALIOR BANK Polish macro outlook

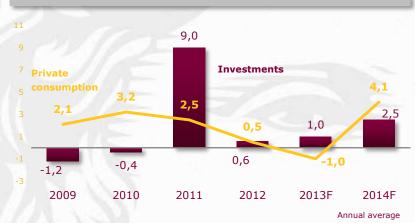


#### GDP growth (% yoy)

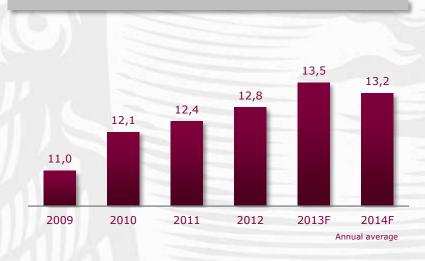




**Investments and private consumption (% yoy)** 

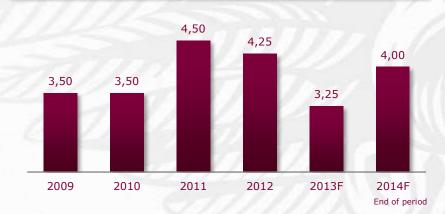


#### Unemployment rate (%)

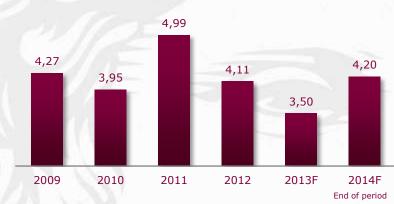




#### **NBP** referance rate (%)



WIBOR 3M (%)



FX rate (EUR/PLN)



Fiscal policy (% of GDP)

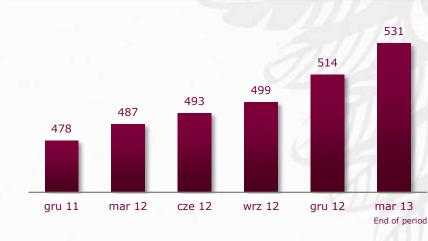


ALIOR Polish market – loans and deposits

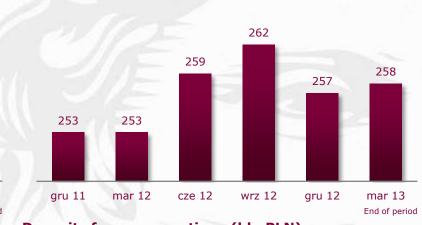
#### Loans to households (bln PLN)



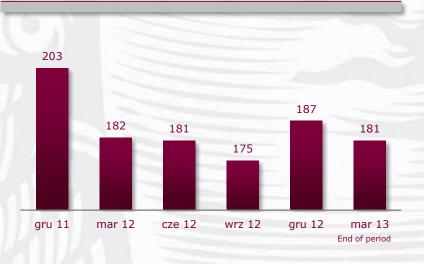
#### Deposits from households (bln PLN)



#### Loans to corporations (bln PLN)



#### Deposits from corporations (bln PLN)





### Key facts\*:

- Pension funds aggregated stock portfolio in March 2013 : <u>PLN 103.2bn.</u>
- Funds' stock portfolio accounted for <u>20.1% of the domestic market</u> capitalization and nearly <u>42.3% of the domestic free float.</u>
- Number of listed companies where Funds hold shares: <u>273</u> (of 438 companies listed on Warsaw stock exchange)

\*Source: Ipopema Research, wyborcza.biz

Pension funds remain significant players on polish capital markets. Any regulatory changes negatively impacting their position may also have undesirable effects on overall market.

Some initiatives aimed at increasing the float of pension funds' assets (e.g. short selling) may have favorable effect on polish equity market.

## ALIOR BANK

	Q1 2010	Q2 2010	Q3 2010	Q4 2010	Q1 2011	Q2 2011	Q3 2011	Q4 2011	Q1 2012	Q2 2012	Q3 2012	Q4 2012	Q1 2013
Interest income	109	221	347	494	161	352	576	851	270	310	340	364	355
Interest expense	-46	-87	-132	-189	-60	-132	-219	-356	-118	-139	-146	-171	-155
Net interest income	63	134	215	306	100	221	357	495	152	171	195	193	200
Dividend										0	0	0	0
Fee and commission income	40	96	164	240	91	187	306	472	149	151	163	203	193
Fee and commission expense	-20	-39	-56	-81	-29	-53	-94	-132	-38	-46	-47	-68	-55
Net fee and commission income	20	57	108	159	62	134	212	340	112	106	116	136	138
Trading result	15	36	64	95	31	63	106	142	33	48	50	51	49
Net gain (Realized) on other financial instruments	5	12	15	15	1	4	5	17	0	3	14	6	1
Other operating income	3	7	7	11	2	5	9	14	5	17	16	31	21
Other operating costs	-2	-3	-5	-7	-2	-4	-8	-14	-4	-5	-4	-8	-15
Net other operating income	0	4	2	4	1	1	1	1	1	13	11	23	6
General administrative expenses	-139	-298	-433	-561	-143	-287	-465	-640	-182	-190	-200	-350	-202
Impairment losses	-28	-56	-102	-141	-39	-82	-133	-189	-49	-67	-76	-90	-79
Gross profit (loss)	-64	-111	-131	-123	12	54	82	166	67	83	111	-31	114
Income tax	9	5	17	19	-8	-17	-18	-14	-13	-3	-21	-18	-23
Net profit (loss)	-55	-106	-114	-104	5	37	64	152	54	79	90	-49	91



# ALIOR BALANCE SHEET SNAPSHOT

	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
	2010	2010	2010	2010	2011	2011	2011	2011	2012	2012	2012	2012	2013
Cash and balances with Central Bank	224	239	327	476	397	372	347	449	582	592	702	1 030	729
Financial assets held for trading	31	78	109	118	142	157	382	312	187	205	174	174	215
Financial assets available for sale	2 921	1 746	2 350	2 422	2 562	2 214	3 301	2 907	2 113	2 345	2 328	4 321	3 259
Receivables from customers	3 085	3 848	4 744	5 532	6 579	7 804	9 055	10 135	11 267	12 297	13 537	14 535	15 887
Receivables from banks	229	141	74	242	110	185	271	1 106	247	433	380	414	138
Tangible fixed assets	191	194	198	242	210	204	200	212	247	217	233	215	208
Intangible assets	86	89	93	109	109	112	119	123	139	137	123	158	158
Non-current asset held for	00	09	95	109	109	112	119	125					
sale									0	0	0	62	62
Current income tax receivables	68	67	78	81	74	64	62	72	55	63	58	79	63
Current	0	0	0	0	0	0	0	0	0	3	0	0	4
Deferred	68	67	78	81	74	64	62	72	55	60	58	79	59
Shareholdings in subsidiaries	0	0	0	0	0	0	0	0		0	0	0	0
Other assets	90	119	140	116	126	173	189	168	207	219	270	365	350
TOTAL ASSETS	6 925	6 523	8 114	9 312	10 310	11 285	13 926	15 484	15 009	16 508	17 806	21 352	21 068
Financial liabilities held for trading	29	30	115	119	126	137	290	244	141	167	128	129	146
Financial liabilities measured at amortised cost	5 583	5 229	6 739	7 929	8 818	9 766	12 201	13 603	12 859	14 182	15 427	18 092	17 643
Provisions	59	56	37	48	54	21	35	33	39	11	13	13	9
Income tax liabilities								0	0	0	8	31	0
Current								0	0	0	8	31	0
Subordinated loans								44	344	353	344	351	344
Other liabilities	221	234	256	241	334	346	360	448	443	431	436	490	594
Liabilities, total	5 891	5 550	7 147	8 3 3 6	9 332	10 269	12 886	14 327	13 826	15 144	16 355	19 106	18 737
Equity	1 034	973	967	976	978	1 016	1 039	1 112	1 183	1 364	1 451	2 246	2 331
Share capital	500	500	500	500	500	500	500	500	500	513	513	636	636
Supplementary capital	596	596	596	596	596	503	503	503	627	715	715	1 277	1 277
Other capital	17	6	8	6	3	7	3	-13	3	3	-1	11	167
Revaluation reserve	5	6	7	8	9	11	12	13	14	15	16	163	2
Undistributed result from previous years	-29	-29	-29	-31	-135	-42	-42	-42	-14	-14	-14	-14	160
Current year's profit/loss	-55	-106	-114	-104	5	37	64	152	54	133	223	174	91 26
TOTAL LIABILITIES	6 925	6 523	8 114	9 312	10 310	11 285	13 926	15 484	15 009	16 508	17 806	21 352	21 068

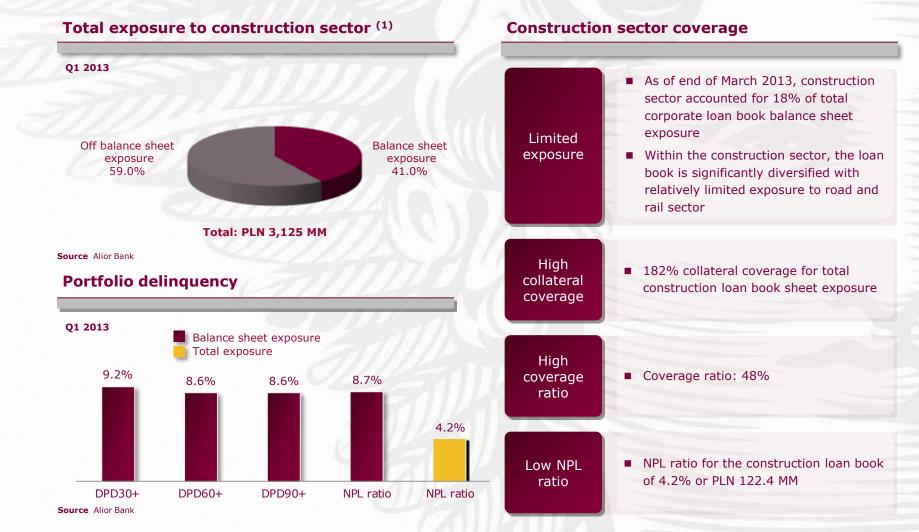
# ALIOR

# ALIOR VS. MARKET EXPECTATIONS

M PLN	Actual	Average	UCI	ESI	ЈРМ	Citi	MS	BZ WBK
Net interest income	200,2	199,9		199,4	191,0	202,0	207,0	192,0
Net fee and commission income	137,9	131,8		147,0	121,0	128,0	131,0	154,0
Trading result	48,9	51,7		51,0	47,0	0,0	57,0	0,0
Net gain (Realized) on other financial instruments	1,4							
Net other operating income	5,9	6,4		1,2	9,0	71,0	9,0	46,0
TOTAL INCOME	394,2	396,3	410,0	398,6	368,0	401,0	404,0	392,0
General administrative expenses	-201,6	-205,8	-204,0	-202,8	-197,0	-209,0	-216,0	-207,0
Impairment losses	-78,8	-84,3	-90,0	-84,6	-87,0	-82,0	-78,0	-73,0
Gross profit (loss)	113,8	106,2	116,0	111,2	84,0	110,0	110,0	112,0
Income tax	-23,3	-20,2	-22,0	-21,1	-16,0	-20,0	-20,0	-22,0
Net profit (loss)	90,5	87,0	94,0	90,1	68,0	90,0	90,0	90,0

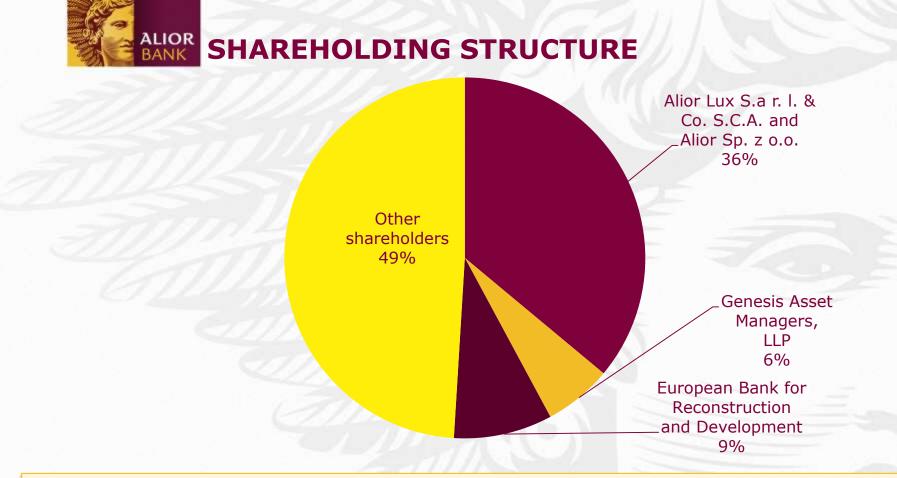


# Alior is comfortably positioned for the difficulties in the Polish construction sector



#### Note

1. Total exposure includes off balance sheet items such as undrawn credit limits, not yet paid credits and other off balance sheet products such as guarantees, treasury limits and conditions when construction company is guaranteeing financing for company from another sector



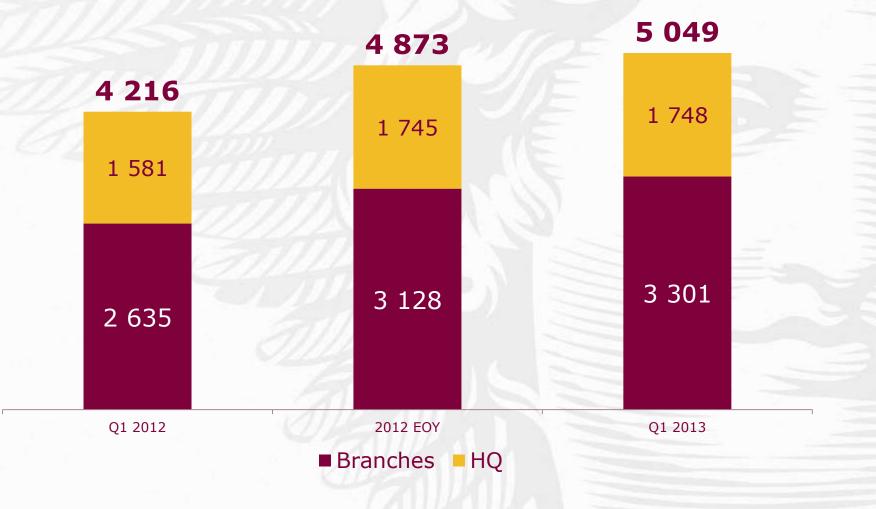
105 managers of Alior Bank hold via LuxCo82 indirectly 2 414 118 shares and will receive 1 299 909 shares latest by June 2014. Following lock-up periods has been introduced:

Lock-up ended Jan 2013 Lock-up ending Sep 2013 Lock-up ending Dec 2013 Lock-up ending Dec 2014 30% for Non-Board Members 30% for Board Members 70% of Non-Board Members 70% of Board Members



Management Board (CEO/ Deputy CEOs)	Wojciech Sobieraj	Krzysztof         Czuba	Niels         Lundorff	Artur Maliszewski	Witold Skrok	Michał Hucał	Katarzyna Sułkowska
	CEO	Retail Banking Division	Finance Risk and CF	Corporate Banking Division	Finance Division	Development Division	Credit Risk Division
Banking experience	22 years	19 years	24 years	21 years	15 years	10 years	15 years
With Alior since	2008	2008	2008	2008	2008	2008	2008
Relevant previous experience	<ul> <li>2002-2006</li> <li>Bank BPH</li> <li>1994-2002</li> <li>BCG</li> </ul>	■ 1994-2007 Bank BPH	<ul> <li>2006-2007 UniCredit Group</li> <li>1999-2006 Bank BPH</li> </ul>	1992-2007 Raiffeisen Bank Polska	<ul> <li>2002-2008</li> <li>Bank BPH</li> <li>1991-2000</li> <li>Ministry of Finance</li> </ul>	2003-2007 Bank BPH 2008-2012 Alior Bank S.A. (Retail Banking Development)	<ul> <li>2002-2007</li> <li>Bank BPH</li> <li>1998-2001</li> <li>Citibank</li> <li>Polska</li> </ul>
Contribution to Alior	<ul> <li>Bank development</li> <li>Trendsetter for customer service while optimising bank's operations</li> </ul>	<ul> <li>Retail sales</li> <li>Integrator of sales in branch network, modern sales channels and product development</li> </ul>	<ul> <li>Risk, Finance</li> <li>Integrator of quality in infrastructure for steering profitability and risk</li> </ul>	<ul> <li>SME banking</li> <li>Risk conscious development of products and services for SMEs</li> </ul>	<ul> <li>Finance</li> <li>Administrator of resources, budgeting and reporting</li> </ul>	Product and services development	<ul> <li>Credit risk</li> <li>Trendsetter for excellence in monitoring, collection and credit policy activities</li> </ul>





# ALIOR

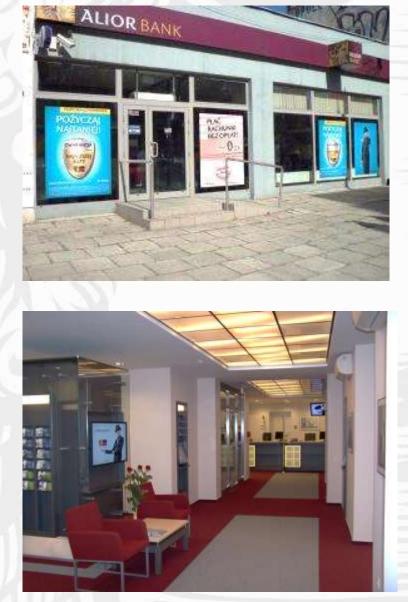
# **ALIOR Distribution Network - branches**

Ownership:	Alior Bank
Sqm avg:	~250

Avg # of employees:11

Full product offering for retail and coporate clients

Location:90 largest cities# of branches:209



# **ALIOR** Distribution Network - agencies

## **Basic Facts:**

Ownership:	franchisee
Sqm avg:	~50
Avg # of employees	: 2

Profit split equally between bank and agent

No credit competencies in agencies all done centrally by the bank

Location: small towns

# of agencies:

441





# ALIOR BANK Distribution Network – Alior express

## **Basic Facts:**

Ownership:	Alior Bank
Sqm avg:	~50
Avg # of employees	
Simplified offering products:	(2 shifts) - 5 main
Payments	
Current account	
Cash loan	
> Term Deposits	
> Investment insur	rance
Location: convenier	nt shonning mal

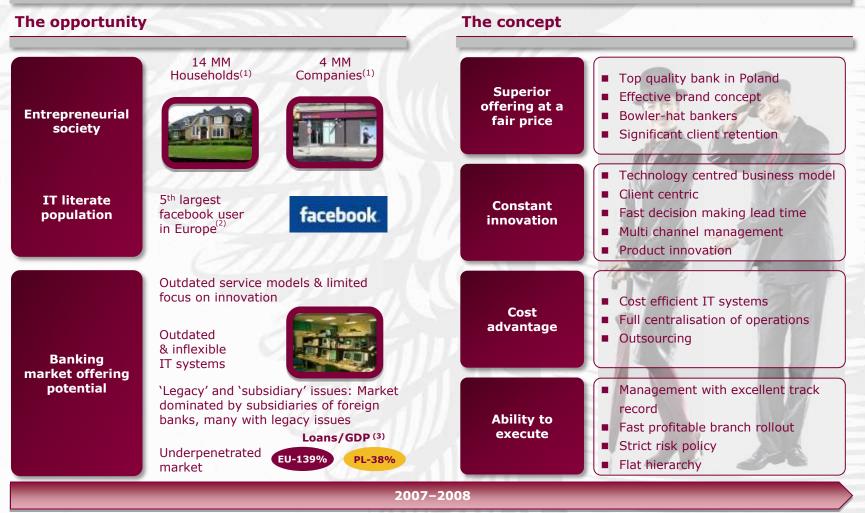
Location: convenient shopping malls

**# of outlets:** 109



Alior: The future of banking

#### Why we started Alior



#### Notes

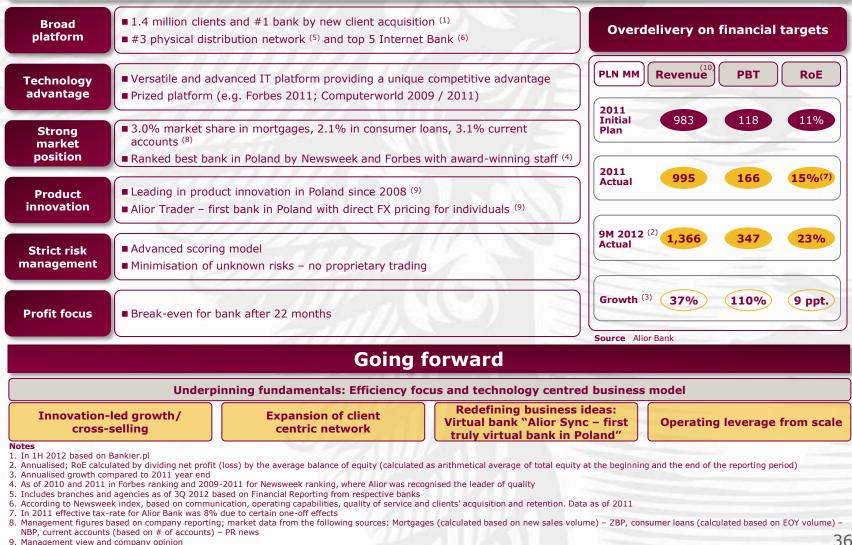
1. Polish Central Statistical Office as of 2008

- 2. According to GlobalWebIndex, comScore as of February 2011
- 3. European Banking Federation, Eurostat as of 2007



## Alior: The future of banking delivered today

#### The delivery (2009-9M 2012)



9. Management view and company opinion

10.Net income from business activities defined as the sum of i) net interest income, ii) net fee and commission income, iii) trading result, iv) net gain on other financial instruments and v) net other operating income



# A well-established banking platform designed for efficient growth

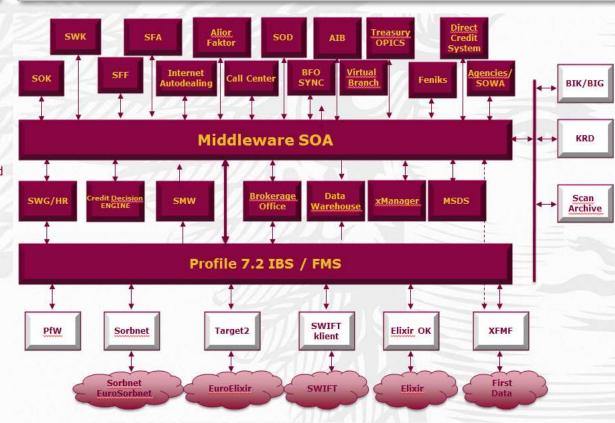


**EXCELLENT MIDDLEWARE LAYER GIVES ABILITY** FOR FAST IMPLEMENTATION

#### **Overview**

- Over 700 services implemented on middleware for financial and non-financial transaction, clients' requests, back-office and integration of the flow
- Solution based on Jboss application server
  - If necessary it can be migrated to any of JEE servers standards
- Linear scalability of implemented architecture
- Tools used for middleware:
  - developer toolkit: Hudson, Eclipse, NetBeans
  - profilers: YJP, HPDiagnostics
  - Code resources maintenance: SVN
  - tests: JMeter, HPLoadRunner





Own competencies in the layer of middleware and core system provide Alior with advantage in speed of new implementations, modifications and systems integration



#### ALIOR BANK SCALABLE IT PLATFORM AND HIGHLY QUALIFIED ENGINEERS PROVIDING A COMPETITIVE ADVANTAGE

#### **Key IT aspects Case studies** Cost efficient IT setup comparing HSBC's portfolio integration to other competitors Cost advantage No any legacy systems Alior Sync vs. "new mBank" **15 September** 24 October 15 June 2009 2009 2009 Facilitates development, integration and deployment of any **Middleware** Start The first data **HSBC's portfolio** additional IT application to Alior IT platform migration completed migrated infrastructure Ability to add large number of new "Kill Bill" implementation clients in a short period of time Expandability without bearing additional costs July +1 month +1 month Highly qualified IT professionals 2011 Access to able to develop new products and qualified IT initiatives Start **IT** setup Full technical and staff operational Good benchmarks and awards implementation achieved in Polish and EU market



## **2012 PRODUCT DEVELOPMENT**

Kill Bill 2 Stand-alone life and property insurance for Retail Loans for business clients with EU grants Loan products for Alior Sync Cash loan for Allegro allegro

Dedicated current account for start-ups

Dual currency own issue investement certificates

World Business Credit Card

Cash Loan w/ guaranteed lowest rate



Q3 2012



Free current account for Micro

Unit-link for business client



Q2 2012

"Mała Czarna" debit card (innovative discount program)

0 4 2012

Home assistance insurance for Alior Sync Clients)

Payroll account for SME

Escrow account for developers

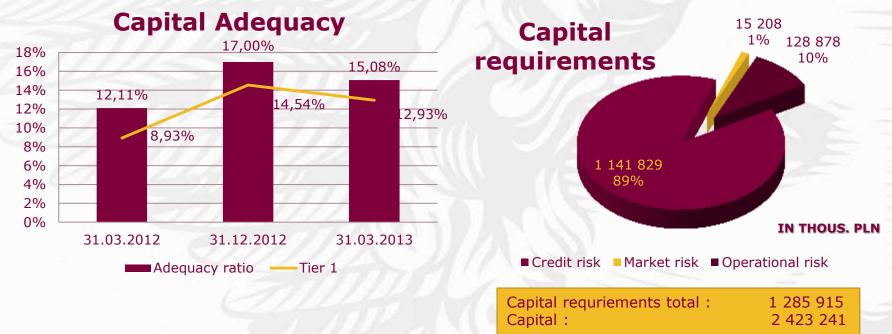




Alior stays focused on constant new product delivery



## **FULL BASEL II COMPLIANT**



## **Basel II**

I pillar	minimum capital requirements to cover credit, market, operational
II pillar	ICAAP committee in place: risk identification , assessing capital in relations to risk, capital
III pillar	nlanning stress testing market discipline, better market disclosure (supporting public investors with information on risk profile), up to date with new IFRS



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